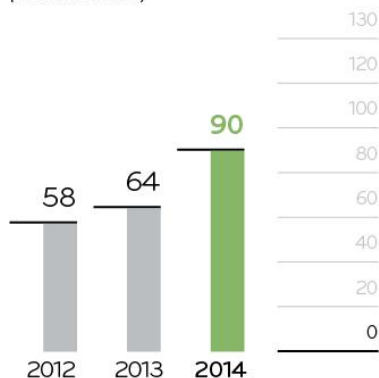




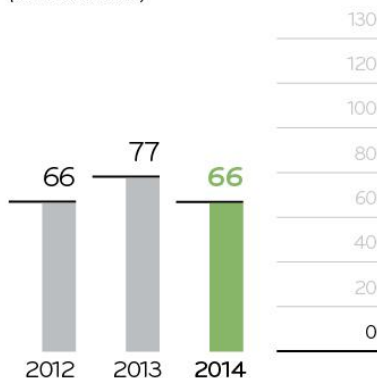
Paris Air Show, June 2015

## 2014 CONSOLIDATED FINANCIAL AND OPERATING HIGHLIGHTS

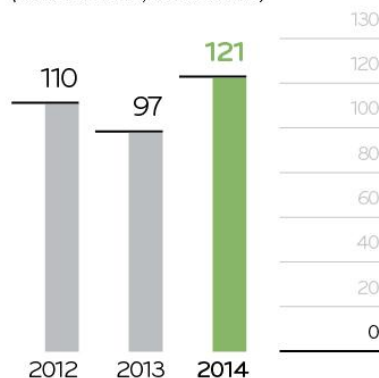
**Falcon orders**  
(number of aircraft)



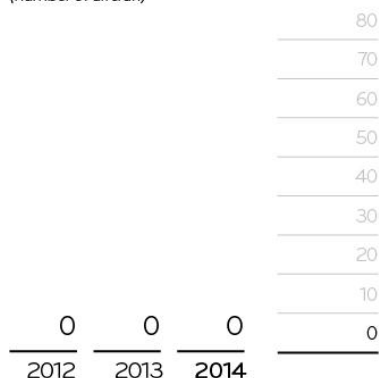
**Falcon deliveries**  
(number of aircraft)



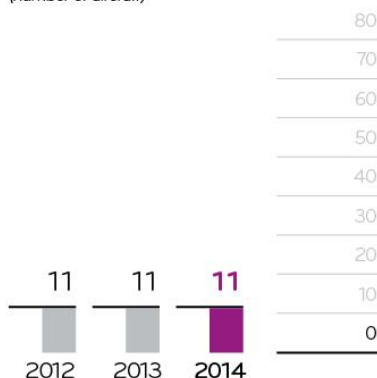
**Falcon backlog**  
(number of aircraft, at December 31)



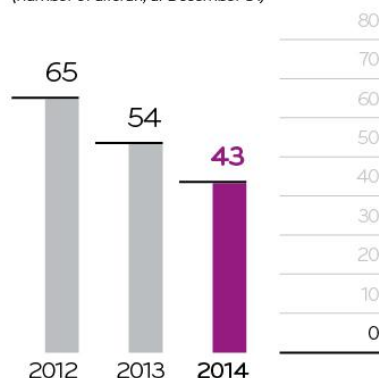
**Rafale orders**  
(number of aircraft)



**Rafale deliveries**  
(number of aircraft)



**Rafale backlog**  
(number of aircraft, at December 31)

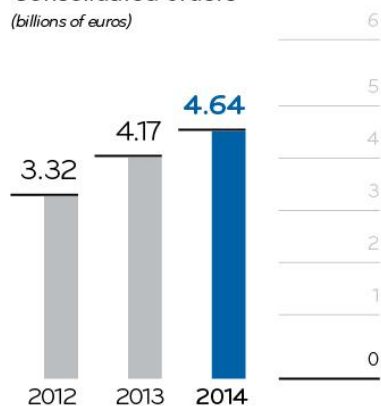




DIRECTION DES RELATIONS EXTÉRIEURES  
ET DE LA COMMUNICATION

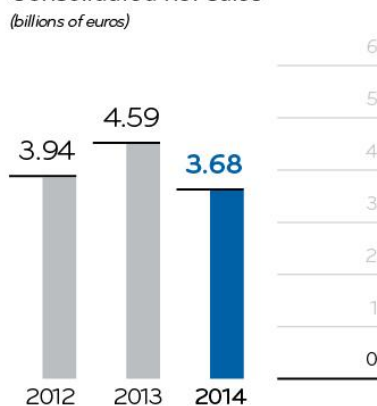
## Consolidated orders

(billions of euros)



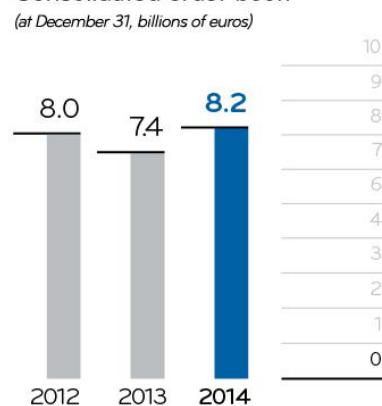
## Consolidated net sales

(billions of euros)



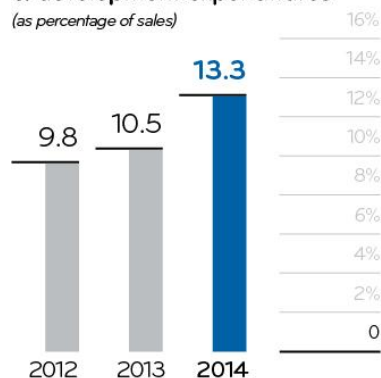
## Consolidated order book

(at December 31, billions of euros)

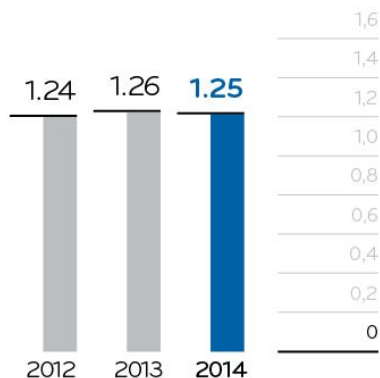


## Self-financed consolidated research & development expenditures

(as percentage of sales)

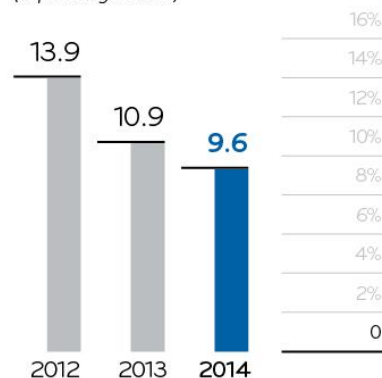


## \$/€ hedging rate



## Operating margin

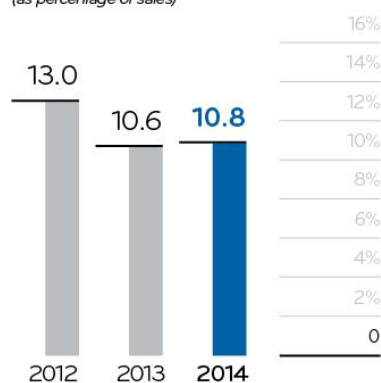
(as percentage of sales)



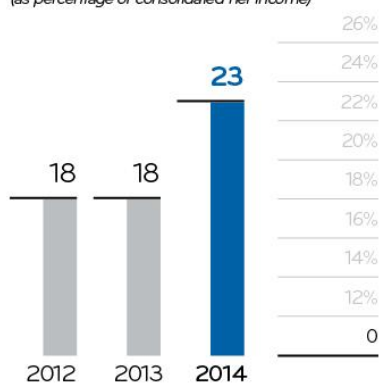


DIRECTION DES RELATIONS EXTÉRIEURES  
ET DE LA COMMUNICATION

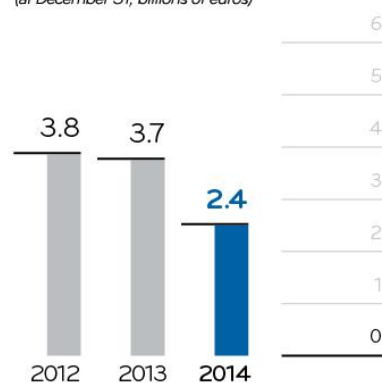
**Net profitability**  
(as percentage of sales)



**Payout**  
(as percentage of consolidated net income)



**Cash and cash equivalents**  
(at December 31, billions of euros)



**Employees**  
(at December 31)

