

Resources

Dassault Aviation
Shaping the future

Human

11,500

Employees,
including 80%
in France

Expertise

A design office
recognized for
its expertise

A century
of experience

Industrial

18

Specialized
facilities,
including
13 in France

Corporate

500

Partner
companies

Environmental

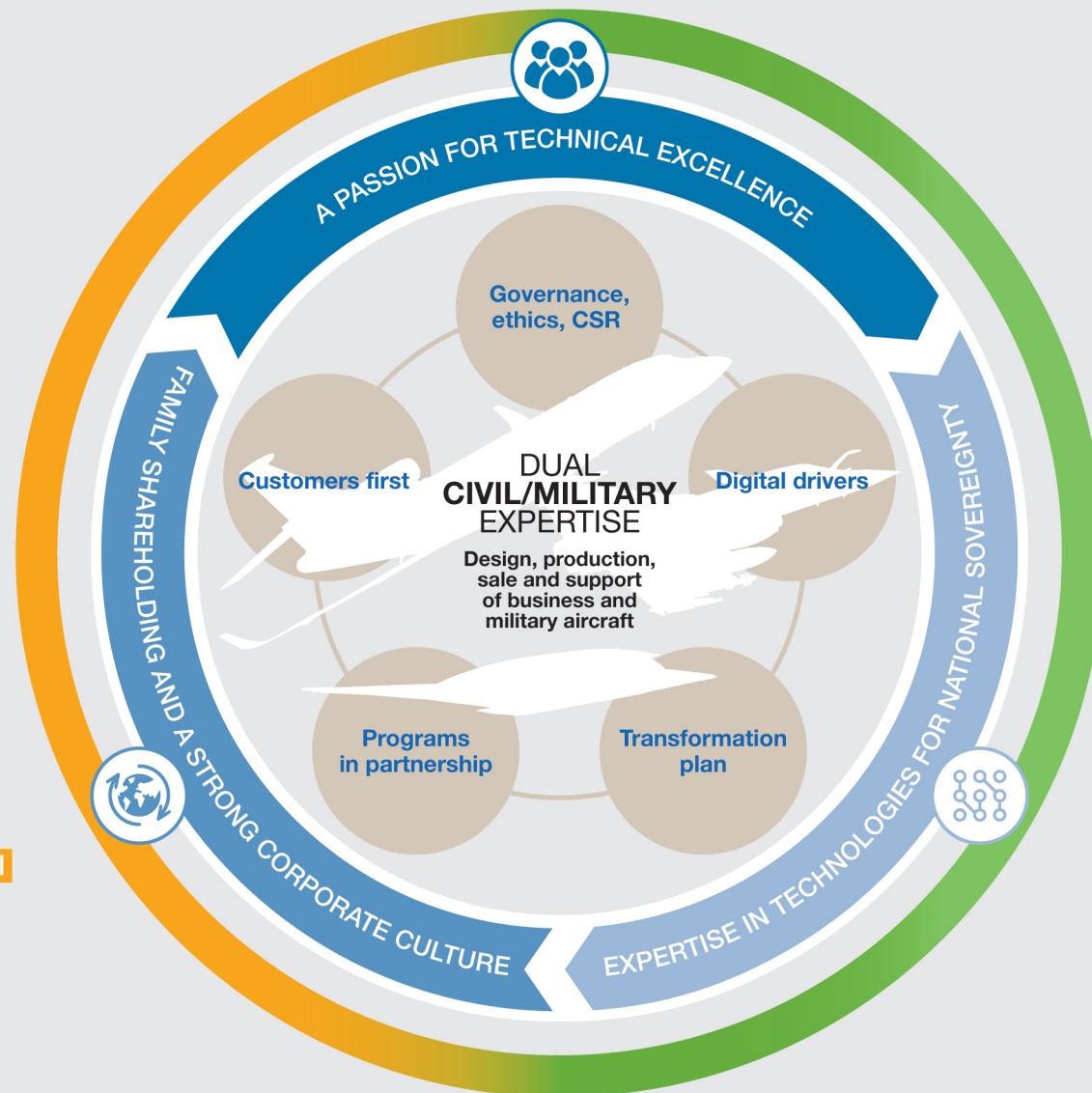
ISO 14001

Certified
environmental
policy

Financial

€4 billion

Share capital



2018 Achievements

Human

856

New hires,
including 22% women

Expertise

6X

Launch of
a new Falcon

Rafale F3-R

Qualification
of this standard

Industrial

12

Rafales delivered

1,000

Combat aircraft supported

Corporate

**Regional
development**

3D printing cluster
developed in the Auvergne-
Rhône-Alpes region

Defense SMEs

Support agreement

Environmental

↓11%

CO₂ emissions

Financial

€681 million

adjusted net income

FCAS / NGF

Leader on the
New-Generation Fighter

MMT

Leader in AI research
for defense

41

Falcons delivered

2,100

Falcons supported

79%

Recovered waste

78%

Of sales in
export markets

Financial and other contributions

Federal and local

€178 million

Tax charges in France
(93% of Group's taxes
are paid in France)

Employees

€168 million

In profit-sharing and incentive payments,
including corporate social contribution

€57,100

Gross average annual compensation,
excluding profit-sharing and incentive
payments

Shareholders

€177 million

Dividends*

Industry

At the hub of a strategic ecosystem,
and core shareholder in Thales

Society

Inclusion

Support for associations that foster
the integration of young people
in aerospace jobs

Sustainable development

↓11%

Gas consumption in five years

Contributions to **8** United Nations
sustainable development goals (SDG)

* Proposed to the AGM in May 2019.